AHA EXECUTIVE FORUM: ADVANCING AFFORDABLE HEALTH CARE

December 4–5, 2017
Londonhouse Chicago

Join the American Hospital Association (AHA) and leading organizations to explore various strategies your organization can use to make health care more affordable for your patients and community.

Monday, December 4

12:30–2:00 PM
Registration and Networking

2:00–2:15 PM
Welcome and Opening Comments

2:15–2:50 PM
AHA Keynote Presentation

2:50–3:50 PM
Panel Discussion 1
Enhancing Access, Affordability and Equity of Care

4:15–5:15 PM
Panel Discussion 2
Delivery System Innovation

5:15–5:30 PM
Day 1 Recap and Day 2 Overview

5:30–7:00 PM
Networking Reception

Tuesday, December 5

7:00–8:10 AM
Breakfast and Day 2 Welcome

8:10–9:15 AM
Panel Discussion 3
Enabling Affordable Patient-Centered Care

9:15–10:15 AM
Panel Discussion 4
Partnering for Population Health

10:40–11:40 AM
Panel Discussion 5
The Impact of Coordinated Care and Connected Health

11:40–12:30 PM
Networking Lunch

12:30–1:45 PM
Interactive Town Hall
How Can Providers Make Health Care More Affordable?

1:45–2:00 PM
Event Wrap-Up
AHA EXECUTIVE FORUM: ADVANCING AFFORDABLE HEALTH CARE

DECEMBER 4–5, 2017            LONDONHOUSE CHICAGO

REGISTRATION

Register now online.

For registration questions, please contact Sarah Reusch at events@aha.org.

HOTEL

AHA Negotiated-Rate Hotel Guest Room Accommodations

LondonHouse Chicago
85 East Wacker Drive, Chicago
1.312.357.1200
Rate: $169 per night

Click here for online reservations
Reservation cutoff date is November 13.

CONTINUING EDUCATION CREDIT

Up to 6 hours of American College of Healthcare Executives (ACHE) Qualified Education Credit will be provided for this program.

CONTACT US

For program questions, please contact Lindsey Dunn Burgstahler at ldunn@aha.org.

For exhibit and sponsorship questions, please contact Carl Aiello at caiello@aha.org.
**AHA EXECUTIVE FORUM:**
**ADVANCING AFFORDABLE HEALTH CARE**

**DECEMBER 4–5, 2017**
**LONDONHOUSE CHICAGO**

**MONDAY, DECEMBER 4**

12:30–2:00 PM  Registration and Networking

2:00–2:15 PM  Welcome and Opening Comments
   Nancy Agee, President and CEO, Carilion Clinic, and Chair, AHA Committee on Health Strategy and Innovation

2:15–2:50 PM  AHA Keynote Presentation
   Maryjane Wurth, MS, Executive Vice President and Chief Operating Officer, AHA

2:50–3:50 PM  Panel Discussion 1
   **Enhancing Access, Affordability and Equity of Care**
   **MODERATOR:** Ninfa Saunders, PhD, President and CEO, Navicent Health
   **PANELISTS:**
   David Blom, President and CEO, OhioHealth
   Carolyn Caldwell, President and CEO, St. Mary Medical Center, part of San Francisco-based Dignity Health
   Jack Lynch, President and CEO, Main Line Health
   Joe Wilkins, Senior Vice President and Chief Transformation Officer, Atlantic Health System

   A changing American demographic requires providers to offer services consistent with the evolving needs of their communities. While progress is being made to address health disparities and costs of care, more needs to be done. Ensuring access to affordable, equitable health, behavioral and social services is essential to advancing health in America. This panel will discuss the ongoing barriers to affordability and Equity of Care and will offer best-practice solutions for organizations wishing to address challenges in their communities.

3:50–4:15 PM  Networking Break

4:15–5:15 PM  Panel Discussion 2
   **Delivery System Innovation**
   **MODERATOR:** Kim Byas, Sr., PhD, Regional Executive, AHA
   **PANELISTS:**
   Mary Blunt, Senior Vice President, Sentara Healthcare
   Kris Doody, RN, CEO, Cary Medical Center
   Michelle Hood, President and CEO, Eastern Maine Healthcare Systems
   Sanjay Malaviya, President and CEO, RL Solutions
   Thomas Priselac, President and CEO, Cedars-Sinai Health System

   The path toward value-based care has inspired new models of care delivery to streamline operations, enhance outcomes and make care more affordable for all. ACOs and bundled payments are just the beginning of innovative care models that optimize quality and resources. Moving farther down the path toward value will require further innovation, as well as even greater accountability for outcomes and stewardship of resources.

5:15–5:30 PM  Day 1 Recap and Day 2 Overview
   Nancy Agee, President and CEO, Carilion Clinic, and Chair, AHA Committee on Health Strategy and Innovation

5:30–7:00 PM  Networking Reception
TUESDAY, DECEMBER 5

7:00–8:00 AM  Breakfast

8:00–8:10 AM  Day 2 Welcome
  Nancy Agee, President and CEO, Carilion Clinic, and Chair, AHA Committee on Health Strategy and Innovation

8:10–9:15 AM  Panel Discussion 3
  **Enabling Affordable Patient-Centered Care**
  **MODERATOR:** Jo Ann Webb, RN, Vice President of Federal Relations and Policy, American Organization of Nurse Executives/AHA
  **PANELISTS:**
  - Robert Hart, MD, Executive Vice President and Chief Medical Officer, Ochsner Health System
  - Larry Kaiser, MD, President and CEO, Temple University Health System
  - James Leonard, MD, President and CEO, The Carle Foundation
  - Kimberly McNally, Trustee, UW Medicine

  By making patients and their families partners in care, hospitals and health systems can improve patient compliance, enhance the patient experience, and improve the quality and safety of care. This panel will examine strategies and cost-effective tools for improving outcomes and delivering care more economically, and what it takes to achieve greater patient engagement before, during and after treatment.

9:15–10:15 AM  Panel Discussion 4
  **Partnering for Population Health**
  **MODERATOR:** Jay Bhatt, DO, Chief Medical Officer, AHA
  **PANELISTS:**
  - Doug Cropper, President and CEO, Genesis Health System
  - Brian Gragnolati, President and CEO, Atlantic Health System
  - Sachin Jain, MD, President and CEO, CareMore Health System
  - Lee Sacks, MD, Executive Vice President and Chief Medical Officer, Advocate Health Care

  To succeed in a population health environment, health care organizations must provide access to care both geographically and across the continuum of care. Hospitals and health systems won’t be successful alone. Providing affordable, accessible care increasingly requires close partnerships with other providers, payers and community organizations. This panel will discuss considerations for selecting partners in population health management, keys to successful population health partnerships, and how partnerships can improve the health of the communities served.

10:15–10:40 AM  Coffee and Networking Break
10:40–11:40 AM Panel Discussion 5

**The Impact of Coordinated Care and Connected Health**

**Moderator:** Doug Shaw, Chief Operating & Development Officer, AHA Health Forum

**Panelists:**
- Karen Miller Boudreau, MD, Group Vice President, Enterprise Care Management & Coordination, Providence St. Joseph Health
- Don Calcagno, President, Advocate Physician Partners
- John Glaser, PhD, Senior Vice President, Population Health, Cerner
- Cliff Robertson, MD, CEO, CHI Health
- Rachelle Schultz, President and CEO, Winona Health

Today’s health care system is both fragmented and complex. Care coordination requires a fundamental shift in how health care providers approach care delivery. Bolstered by telemedicine, remote monitoring and mobile technology platforms, hospitals and health systems are able to extend their reach, and enhance patient engagement and compliance as well as the quality of care — improving outcomes, demonstrating value and ultimately improving affordability. This panel will discuss best practices in coordinating care and appropriate incentives for hospitals, doctors and other stakeholders to work together to coordinate care.

11:40–12:30 PM Networking Lunch

12:30–1:45 PM Interactive Town Hall

**How Can Providers Make Health Care More Affordable?**

**Facilitator:** Sam Glick, Partner, Oliver Wyman

The hospital field is tasked with reducing costs without compromising care. The opportunities are many, albeit challenging. This town hall will feature hospital executives and policy experts who are pursuing these opportunities in a variety of ways, including reducing the regulatory burden, encouraging performance excellence and adopting IT.

1:45–2:00 PM Closing Comments and Takeaways

**Nancy Agee,** President and CEO, Carilion Clinic, and Chair, AHA Committee on Health Strategy and Innovation

2:00 PM Adjourn
Nancy Howell Agee
As president and CEO of Carilion Clinic, Nancy Agee has dedicated her life’s work to improving the health of people in her community. Ms. Agee began her career in nursing in the early 1970s, serving in various management roles over the years. In 1996, she was appointed vice president and gradually assumed increasing administrative and executive leadership roles at Carilion. As executive vice president and chief operating officer from 2001 to 2011, Ms. Agee was at the forefront of the successful initiative to reorganize Carilion into a patient-centered, physician-led clinic.

Jay Bhatt, DO
Dr. Bhatt is the AHA’s chief medical officer and CEO of the AHA’s Health Research & Education Trust (HRET). In his previous role as chief health officer at the Illinois Hospital Association, he was responsible for organizing physician activities and providing clinical leadership for the IHA’s Institute for Innovations in Care and Quality.

He also is a practicing internal medicine physician for Erie Family Health Center and is a member of the Feinberg School of Medicine at Northwestern faculty. Previously, he was managing deputy commissioner and chief innovation officer for the Chicago Department of Public Health, where he led the department to be internationally and nationally recognized in its approach to using predictive analytics to improve chronic disease and more.

David P. Blom, MHSA
David Blom was named president and CEO of OhioHealth in March 2002. He has expertise in leading strategic initiatives, managing and developing human capital, improving profitability, and improving quality of care and customer experience. Under his leadership, OhioHealth has shown steady and consistent growth, growing from six to eleven member hospitals between 2008 and 2014. In addition to the member hospitals, OhioHealth manages two and supports nine hospitals in Ohio under an affiliation arrangement. OhioHealth was named by Truven (formerly Thomson Reuters) as one of the Ten Best Healthcare Systems in America from 2009 through 2014.

In addition to excellent financial results, OhioHealth has achieved extraordinary results in quality and patient safety, and has been recognized as a national leader in patient satisfaction. Believing its associates and physicians are the source of its success, the system has been named a Fortune Top 100 Place to Work for 10 years in a row (2007 – 2016).

Mary L. Blunt, PT, MHA, FACHE
Mary Blunt is a senior corporate vice president for Sentara Healthcare. She is responsible for the strategic and operational oversight of the Hampton Roads region, including seven hospitals and medical centers. In addition, she has responsibility for Sentara Hampton Roads Post-Acute service, which includes seven nursing homes, two assisted living facilities and Pace programs. Her current responsibilities also include supply management for the system.

Ms. Blunt is a Fellow of the American College of Healthcare Executives and has served on numerous boards within the AHA including the post-acute council and three years on the AHA Board. Currently she serves Greater Peninsula NOW, Peninsula Community Foundation, AHA Health Research & Educational Trust, AHA Committee on Research, AHA Committee on Nominations, Virginia Health Network Board and MSN Board of Directors.
Karen Miller Boudreau, MD

Dr. Boudreau is group vice president, enterprise care management & coordination at Providence St. Joseph Health in Seattle. A family physician and seasoned health care executive, Dr. Boudreau is known for leading highly integrated teams focused on proactive clinical and administrative interventions aimed at providing whole-person care and effective care coordination.

Most recently, Dr. Boudreau led medical management, care management, pharmacy, behavioral health, quality, credentialing and provider relations as chief medical officer at Boston Medical Center HealthNet Plan. The Plan is a regional not-for-profit government programs health plan owned by Boston Medical Center, the largest safety-net delivery system in the Northeast. She also oversaw national and international work to improve the health outcomes, patient experience and total cost of care for populations when she served as senior vice president and medical director for the Care Continuum Portfolio at the Institute for Healthcare Improvement.

Kim Byas, Sr., PhD, MPH, FACHE

As regional executive with the American Hospital Association, Dr. Kim Byas works with hospitals in Illinois, Indiana, Michigan, Ohio, and Wisconsin on federal advocacy, health care system transformation, and health policy, using nearly 40 years of health care leadership experiences in various settings — including direct patient care, public health, health insurance, consulting and policy.

Dr. Byas is a Fellow of the American College of Healthcare Executives. He devotes personal time to conducting Grounded Theory research on leadership; teaching health care ethics to MBA students at Loyola University Chicago; and serving on boards of not-for-profit organizations such as Union Institute and University, the Chicago College of Performing Arts of Roosevelt University, Asian Health Care Leaders Forum with ACHE, March of Dimes, Xavier University, and University of Illinois at Chicago.

Donald E. Calcagno, Jr., MBA, FACHE

Don Calcagno is president of Advocate Physician Partners (APP), headquartered in Rolling Meadows, Ill. APP brings together more than 4,000 physicians who are committed to improving health care quality, safety, and outcomes for patients across Chicagoland and Central Illinois. APP is a leader in population health management and has garnered wide-spread national recognition for its innovative clinical integration program. Formed as a care management collaboration with Advocate Health Care, APP supports its physician members in managing the health of their practices with contracting, medical management, electronic medical records and other value-added services.

Mr. Calcagno previously served as Advocate Health Care's senior vice president, operations integration and optimization. He began his career at Advocate about 20 years ago as a medical technologist. He is a Fellow of the American College of Healthcare Executives (FACHE) and a Senior Operating Fellow (SrE) of the Health Management Academy.

Carolyn Caldwell, FACHE

Ms. Caldwell is president and CEO of St. Mary Medical Center, which is part of San Francisco-based Dignity Health. St. Mary Medical Center represents over 90 years in the healing ministry and offers a full continuum of acute care services to the greater Long Beach, Calif., community. Before joining St. Mary Medical Center in 2017, Ms. Caldwell served as president and CEO of Desert Regional Medical Center in Palm Springs, Calif. From 2007 to 2012, she was president and CEO of Centerpoint Medical Center in Independence, Mo. Prior to that, she held C-level positions at a variety Joint Commission-accredited acute care hospitals.

Ms. Caldwell’s professional affiliations include Fellow, American College of Health Care Executives; chairman of the Career Development Committee for ACHE (2016-2017); president, Palm Springs Chamber of Commerce (2016-2017); and former board member, American Hospital Association (2013-2015).
Doug Cropper  
As president and CEO of Genesis Health System, Doug Cropper directs all operational and strategic plans for the health system and its entities. He provides leadership for one of the nation's Top 100 Integrated Health Systems (as named by Becker's Hospital Review in 2013), advancing the organization's mission "to provide compassionate, quality health services to all those in need," while ensuring quality, profitability, service excellence and growth. 

Before joining Genesis in 2008, Mr. Cropper served as an executive vice president with Inova Health System, based in Falls Church, Va., and campus administrator of the more than 900-bed Inova Fairfax Hospital, named by U.S. News & World Report as among "America's 50 Best" hospitals in seven specialties. Between 1991 and 2003, Mr. Cropper held various leadership positions with HealthEast, based in St. Paul, Minn., culminating with his role as health system vice president and CEO of St. Joseph's Hospital.

Kris Doody, RN, MSB, FACHE  
Kris Doody was appointed CEO of Cary Medical Center in 1999 after holding positions of increasing responsibility after her start there as a staff nurse. During Ms. Doody's tenure as CEO, Cary Medical Center has received numerous awards for clinical quality, patient safety and satisfaction. Organizations such as QHR, Leapfrog, Avatar, Healthgrades, iVantage, Women's Choice, Consumer Reports and The Joint Commission have recognized Cary Medical Center.

Ms. Doody was appointed to the AHA Board of Trustees in 2013. MaineBiz Magazine has named her one of six “Women to Watch,” and she has received numerous awards including Maine's Business and Professional Woman of the Year, the Quorum of Excellence National Recognition Award, Quorum CEO of the Year and the AHA Trustee Award. She is a past chairman of the Maine Community College Board of Trustees and the Maine Hospital Association Board of Directors.

John Glaser, PhD  
As the senior vice president of Population Health at Cerner, John Glaser focuses on driving Cerner’s population health technology and product strategies, interoperability and government policy development. Dr. Glaser joined Cerner in 2015 as a part of the Siemens Health Services acquisition, where he was CEO. Previously, he was vice president and CIO at Partners HealthCare, and also was vice president of information systems at Brigham and Women's Hospital.

Dr. Glaser was the founding chair of the College of Healthcare Information Management Executives (CHIME) and the past president of the Healthcare Information and Management Systems Society (HIMSS). He has served on numerous boards including eHealth Initiative, the American Telemedicine Association (ATA), and the American Medical Informatics Association (AMIA). He is a fellow of CHIME, HIMSS and the American College of Medical Informatics. He is a former senior advisor to the Office of the National Coordinator for Health Information Technology (ONC). Dr. Glaser has written over 200 articles and three books on the strategic application of IT in health care, and is on several faculties.

Sam Glick  
Sam Glick is a partner in Oliver Wyman's Health and Life Sciences practice, and the San Francisco Office Leader. He focuses on consumer-centric health care, working with leading providers, health plans, employers, enablement companies, retailers and venture capital firms to find innovative, engaging ways to bend trend. Mr. Glick also leads many of Oliver Wyman’s health care commercialization research and intellectual capital development efforts. (continued next page)
Mr. Glick has been invited to speak at a number of events for health care senior executives and board members, including the AHA Leadership Summit, the AHA Center for Healthcare Governance Symposium, the Council on Employee Benefits Annual Conference, the Accountable Care Congress, the Integrated Healthcare Association annual board retreat, the CAPG Healthcare Conference, the Leadership Institute roundtable, and the UnitedHealth Group Smart Circle series. He is quoted regularly in both the industry and popular press, and is an author of several recent Oliver Wyman “points of view.”

Brian Gragnolati, MBA
Brian Gragnolati is president and CEO of Atlantic Health System. With $2.6 billion in revenue and 16,000 employees, the system comprises Chilton Medical Center, Goryeb Children’s Hospital, Hackettstown Medical Center, Morristown Medical Center, Overlook Medical Center, and Newton Medical Center. The system also includes Atlantic Rehabilitation, Atlantic Home Care and Hospice, Atlantic Ambulance Corporation and Atlantic Medical Group, which employs 900 community based physicians.

Atlantic Health System sponsors two accountable care organizations with 390,000 attributed lives, and is a member of AllSpire Health Partners, an alliance of five health systems serving patients, families and communities in New Jersey, New York, Maryland and Pennsylvania. Mr. Gragnolati previously served as senior vice president, community division of Johns Hopkins Medicine.

Robert I. Hart, MD, FACP, FAAP
Dr. Hart was named executive vice president and chief medical officer of Ochsner Medical Center New Orleans in September of 2016, following his appointment as regional medical director in January 2015.

Dr. Hart is board certified in Internal Medicine and Pediatrics and has been on the staff of Ochsner Clinic Foundation since 1994. After serving as associate medical director for primary care in Baton Rouge for seven years, he served as medical director for the Baton Rouge Region from August 2008 until December 2014. He received his undergraduate degree from Texas Tech University in Lubbock, Tex., and his M.D. degree from the University of Texas Medical School in Houston. He completed his internship and residency at the University of Texas Affiliated Hospitals in Houston.

M. Michelle Hood, MHA, FACHE
As the president and CEO of Eastern Maine Healthcare Systems, Michelle Hood focuses on health care policy and design models at the state and national levels, positioning EMHS to be successful in a rapidly changing health care environment. She builds partnerships that work for Maine communities, strengthening the economic and educational climate of the state. Ms. Hood came to EMHS in April 2006 from Billings, Mont., where she was president and CEO of the Sisters of Charity of Leavenworth Health Systems, Montana Region, as well as president and CEO of its flagship hospital, St. Vincent Healthcare.

Ms. Hood is an active member of the Board of Trustees for the American Hospital Association and past chair of the Maine Hospital Association board. She also serves on several community and national boards, including as the past chair of both the University of Maine System Board of Trustees and the Vizient New England CEO Executive Board.

Sachin H. Jain, MD, MBA
Dr. Jain is president of CareMore Health System, which has $1.2 billion in revenue and over 100,000 members in seven states. He is also consulting professor of medicine at the Stanford University School of Medicine. Dr. Jain was previously CareMore’s chief medical officer and chief operating officer.

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Prior to joining CareMore, Dr. Jain was chief medical information and innovation officer at Merck & Co. He also served as an attending physician at the Boston VA-Boston Medical Center and a member of faculties at Harvard Medical School and Harvard Business School. From 2009 to 2011, he worked in the Obama Administration, where he was senior advisor to Donald Berwick when he led the Centers for Medicare & Medicaid Services. Dr. Jain was the first deputy director for policy and programs at the Center for Medicare and Medicaid Innovation (CMMI). He also served as special assistant to David Blumenthal when he was the National Coordinator for Health Information Technology. Dr. Jain is a contributor at Forbes, and co-founder and co-editor-in-chief of the Elsevier journal Healthcare: The Journal of Delivery Science & Innovation.

Larry R. Kaiser, MD, FACS

Dr. Kaiser is the president and CEO of the Temple University Health System, dean of the Temple University School of Medicine and Temple University's senior executive vice president for health affairs. Previously, he served as the president of the University of Texas Health Science Center at Houston. Following his residencies, and faculty appointments at Memorial Sloan-Kettering Cancer Center and the Washington University School of Medicine, Dr. Kaiser went to the University of Pennsylvania in 1991 as associate professor of surgery and chief of general thoracic surgery. In 2001 he was named the John Rhea Barton Professor and chairman of the Department of Surgery, a position he held until 2008.

Dr. Kaiser is the author or co-author of 15 books and over 250 peer-reviewed papers, and is a member of every major surgical society. In 2005 he was elected to the Institute of Medicine of the National Academy of Sciences.

James C. Leonard, MD

Dr. Leonard is president and CEO of The Carle Foundation in Urbana, Ill., which is the nonprofit parent company of an integrated network of health care services. Dr. Leonard has overseen expansion of the system, which currently has over 7,000 employees. At its core are Carle Foundation Hospital, Carle Physician Group and Health Alliance Medical Plans. Dr. Leonard began his career with the Carle Clinic Association in 1984 as a family practice physician. His background as a physician guides his leadership of Carle.

Under Dr. Leonard’s leadership, Carle has been named a “Most Wired” health system by Hospitals & Health Networks six years in a row; Carle Foundation Hospital is ranked by Healthgrades as one of America’s 50 Best Hospitals; Carle Foundation Hospital and Carle Physician Group have achieved Magnet® status for excellence in nursing; and Health Alliance is rated 4 out of 5 by The National Committee for Quality Assurance (NCQA).

In 2015, Dr. Leonard began a three-year term on the American Hospital Association board of trustees.

Jack Lynch

John J. (Jack) Lynch III has served as president and CEO of Main Line Health since 2005, providing executive leadership to suburban Philadelphia’s most comprehensive health care system. Main Line Health comprises four of the region’s respected acute care hospitals, as well as Bryn Mawr Rehab Hospital, Mirmont Treatment Center, the Lankenau Institute for Medical Research, and the Home Care Network, which provides at-home nursing and hospice care throughout the five county region.

Prior to joining Main Line Health, Mr. Lynch served as executive vice president and chief operating officer for St. Luke’s Episcopal Health System in Houston. He is a former governor of the American College of Healthcare Executives, and serves on the boards of the Delaware Valley Healthcare Council, the United Way of Southeastern Pennsylvania and the Haverford School. A former chairman of the Institute for Diversity in Health Management, Mr. Lynch currently serves as a board member.
Sanjay Malaviya
Sanjay Malaviya is president and CEO of RL Solutions, a Toronto-based patient safety software company. Since founding the organization in 1997, he has transformed it from a one-product company born out of a hospital IT department, to a leading provider of quality, risk management, patient experience, claims management and infection surveillance software to over 1,800 health care organizations around the world.

Mr. Malaviya’s continued leadership and vision has been instrumental to the growth of RL Solutions. RL’s Incident Reporting & Management solution, RL6:Risk, has been exclusively endorsed by the AHA for nearly 10 years. In addition, the AHA recently appointed RL Solutions as the AHA Champion Sponsor for Quality, and RL Solutions is also the new sponsor of the AHA Quest for Quality Prize. RL Solutions was named one of the best employers in Canada for four years running, as well one of Canada’s 10 Most Admired Corporate Cultures of 2014.

Kimberly McNally, MN, RN, BCC
Kimberly McNally is a certified executive coach, retreat facilitator, published author, nursing leader and health system trustee based in Seattle, Wash. As president of McNally & Associates, she works with leaders and teams in health care, nonprofit and education organizations.

Ms. McNally serves on the boards of the UW Medicine Health System, Health Research and Education Trust (HRET), and Seattle Cancer Care Alliance (SCCA). At UW Medicine and SCCA, she chairs the system board level Patient Safety, Quality, Service Committees. Ms. McNally also serves on the Washington State Hospital Association Equity of Care Committee. Previously, she served on the boards of the American Hospital Association (AHA), Harborview Medical Center (board chair for two years), Washington State Hospital Association, and Seattle Mental Health. She serves as a consultant on governance to the National Association of Community Health Centers (NACHC) and is involved in national efforts to increase the number of nurses on boards.

Thomas M. Priselac, MPH
Thomas Priselac is president and CEO of the Cedars-Sinai Health System — a position he has held since January 1994. He was executive vice president from 1988 to 1993, and has been associated with Cedars-Sinai since 1979.

An author and invited speaker on health policy issues regarding the delivery and financing of health care, Mr. Priselac is a past chair of the AHA Board of Trustees and past chair of the Association of American Medical Colleges. He also chaired the Hospital Association of Southern California, the California Healthcare Association, and the Association of American Medical Colleges Council of Teaching Hospitals. The holder of the Warschaw/Law Endowed Chair in Healthcare Leadership at Cedars-Sinai Medical Center, Mr. Priselac also serves as an adjunct professor at the UCLA School of Public Health.

Cliff A. Robertson, MD, MBA
Dr. Robertson is the chief executive officer of CHI Health, Catholic Health Initiative’s (CHI) Nebraska/Southwest Iowa Division. An experienced family practice physician and health system executive, he is also a senior vice president of CHI’s Divisional Operations. He has more than 20 years of business leadership experience in both health care and as the chief executive officer of a private business franchise.

Dr. Robertson previously served CHI in a dual role as interim CEO of St. Luke’s Health System in Houston and as chief operating officer of CHI Franciscan Health in Washington State. He serves on various community and civic boards including The Geneva Foundation, Carena, Inc., CHI Health at Home, CHI’s Institute for Research and Innovation (CIRI) and the Omaha Chamber of Commerce. He is an assistant clinical professor in the Department of Medical Education at Creighton University School of Medicine.
Lee B. Sacks, MD
Dr. Sacks assumed the role of executive vice president, chief medical officer of Downers Grove, Ill.-based Advocate Health Care in 1997, with responsibilities for health outcomes, patient safety, information systems, managed care contracting, PHO operations, research, medical education, risk management and insurance. Since 1995, he has served as the founding CEO of Advocate Health Partners (now d/b/a Advocate Physician Partners), a clinically integrated network that includes over 5,000 physicians. APP coordinates care for nearly 1 million attributable lives in commercial, Medicare and Medicaid populations.

Dr. Sacks is a fellow of the Institute of Medicine, Chicago, and serves on the ACL Lab Operating Committee, a joint venture clinical laboratory between Advocate and Aurora Health Care. Prior to the merger that created Advocate in 1995, he served in a variety of executive roles at Lutheran General Health System. He practiced family medicine for 13 years in suburban Chicago.

Ninfa M. Saunders, DHA, MBA, MSN, FACHE
Ninfa Saunders is president and CEO of Navicent Health, a nonprofit health care organization in Macon, Ga., whose primary purpose is to coordinate the Medical Center, Navicent Health and other affiliated entities in their mission of providing a comprehensive continuum of high-quality, reasonably priced health care services to the region. She is also an executive cofounder of Stratus Healthcare, a collaborative partnership of hospitals both urban and rural.

A fellow of American College of Healthcare Executives, Dr. Saunders is board chair for the Institute for Diversity in Health Management (an affiliate of the American Hospital Association) and is a member of the AHA’s Task Force on Vulnerable Communities. She has also served on the American Heart Association board. Among Becker’s Hospital Review “130 Women Hospital and Health System Leaders to Know” for the third consecutive year, Dr. Saunders has been honored by the Georgia Diversity Council as one of Georgia’s “Most Powerful & Influential Women.”

Doug Shaw, MBA
Doug Shaw is chief operating & development officer of AHA Health Forum, the strategic business enterprise of the American Hospital Association. He is responsible for its business lines and operations, P&L performance, strategic planning and budgeting, and business development and relationships.

For 25 years, Mr. Shaw has helped health care providers, payers, plan sponsors, and pharmaceutical manufacturers use data analytics to improve organizational performance. Before joining the AHA, he was vice president and general manager of the analytics business within McKesson Technology Solutions, supplying analytic business intelligence, decision support, and data warehousing solutions to McKesson’s provider customers. He also worked at Truven Health Analytics as senior vice president and general manager of its hospital business unit, and before that its employer business unit. Earlier in his career, Mr. Shaw worked at Aetna and Dun & Bradstreet in various informatics roles.

Rachelle H. Schultz, EdD
Rachelle Schultz, president and CEO of Winona Health, has more than 25 years’ experience in health care management. Service excellence, continuous performance improvement and team development are key components of her successful working style.

Ms. Schultz is current chair of the AHA’s Small and Rural Council, was an invited member of the Minnesota State Quality Improvement Institute in 2008, served on the Institute for Clinical Systems Improvement board, and was a board director for the Minnesota Hospital Association. (continued next page)
She is also the board chair for the Minnesota Rural ACO, the vice chair for the Performance Excellence Network (PEN), and a member of the Rural Health Issues Group, a collaborative of several governmental associations focused on rural health issues. Locally, Ms. Schultz is a founding board member of both Live Well Winona and the Minnesota Marine Art Museum (MMAM), and has been active in a variety of community organizations.

Jo Ann K. Webb, RN, MHA, FAAN

Jo Ann Webb is the vice president of federal relations and policy for the American Organization of Nurse Executives (AONE), a subsidiary of the American Hospital Association. She is the chief lobbyist and federal policy expert for the over 9,700 registered professional nurses in executive practice who are members of AONE.

Ms. Webb has held senior executive positions in the legislative and executive branches of government including three Senate confirmed presidential appointments as the director of the National Cemetery Administration, the assistant secretary for policy and planning at the Department of Veterans Affairs and the National Veterans Business Development Corporation. She has also served as the subcommittee staff director in the U.S. House of Representatives for the Veterans Affairs Committee and as a legislative director in the U.S. Senate. Ms. Webb has been published in *JONA*, the *Nursing Administration Quarterly* and the *Journal of Nursing Scholarship*. For the past 10 years she has written a column on federal relations for *AONE’s Voice of Nursing Leadership*. She was awarded the Exceptional Service Award from the Department of Veterans Affairs and is a fellow of the American Academy of Nursing.

Joe Wilkins, MBA, FACHE

Joe Wilkins serves as senior vice president and chief transformation officer at Atlantic Health System. Previously, he led the commercial operations teams at Quest Diagnostics to empower better health with diagnostics insights and actionable data. Before joining Quest, he enjoyed a 28-year career with Danaher - Beckman Coulter, rising to an executive level within the commercial operations sales and services teams.

Mr. Wilkins is a member of the AHA’s Committee on Strategy and Innovation, and was a member of the AHA Board of Trustees. He serves as board director for St. Joseph Hoag Health - Providence St. Joseph Health. He has also served as chair for the California Hospital Association (CHA) Governance Forum and as a member of the Office of Health Equity Advisory Committee for the California Department of Public Health. He is Board Certified in Healthcare Management as an American College of Healthcare Executives Fellow.

Maryjane Wurth, MS

As the AHA’s executive vice president and chief operating officer, Maryjane Wurth leads the association’s strategic direction, member relations, HRET, and clinical leadership activities. Additionally, Ms. Wurth is the president and CEO of AHA Health Forum, the strategic business enterprise of the AHA. Ms. Wurth has a long history with the AHA, having served on numerous committees, boards and task forces, including Regional Policy Board 5, the Health Forum Board of Directors, the HRET Board of Directors, the Allied Advisory Committee on Health Reform Implementation and the AHA's Operations Committee.

Prior to the AHA, Maryjane served as president and CEO of the Illinois Hospital Association, representing more than 200 hospitals and nearly 50 health systems throughout Illinois. Before joining the IHA, Maryjane had a 20-year career at the Healthcare Association of New York State as its chief operating officer and CEO of HANY Solutions, its business subsidiary.